



Continuous program improvement processes for **accreditation**

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<http://egad.engineering.queensu.ca>

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Agenda

Time		
Session 1 9:00-10:30	Introduction to continuous program improvement processes	
10:30-10:45	BREAK	
Session 2 10:45-12:15	Determine program objectives and indicators <i>We will be selecting/creating indicators.</i>	
12:15-13:30	Lunch break	
Session 3 13:30-15:00	3A: Planning an outcomes-based process (for administrators)	3B: Graduate attribute assessment as a course instructor <i>We will be creating plans for assessing indicators in courses.</i>
15:00-16:00	Follow-up discussion if needed	

SESSION 1: CONTINUOUS PROGRAM IMPROVEMENT PROCESSES

Workshop outcomes

1. Be able to describe the process required for outcomes-based continuous curriculum improvement
2. Be able to define and use terminology in graduate attribute assessment
3. Be able to work collaboratively with colleagues to apply methods and tools for the continuous program improvement

Material from this workshop

Slides and online resources are posted on the EGAD website <http://egad.engineering.queensu.ca>

More detail at the end of the session

Feel free to ask questions throughout the session

International agreement for outcomes assessment

- Accreditation bodies in countries who are signatories to the Washington Accord use outcomes-based assessment
- Washington Accord allows substantial equivalency of graduates from Australia, Canada, Hong Kong, Republic of Ireland, New Zealand, South Africa, United Kingdom, and United States, Japan, Singapore, Korea, and Chinese Taipei

Who we are: Engineering Graduate Attribute Development Project

- Collecting and developing resources and training for faculty and administration on continuous program improvement processes
- Composed of engineering educators and educational developers across Canada, and sponsored by deans of engineering (NCDEAS)
- Working collaboratively with CEAB

Context: CEAB Criterion 3.1 & 3.2



3.1: Demonstrate that graduates of a program possess the 12 attributes

3.2: Continual program improvement processes in place using results of graduate attribute assessment

Starting point:

We're starting from the question

“How do we create a process to improve our program that demonstrates what our students can do?” (which CEAB requires)

Graduate Attribute Assessment

- Outcomes based: In general, the term *outcomes assessment* is used to answer questions like:
 - What can students *do*? How does their performance compare to our stated expectations?
 - It **identifies gaps** between
-

our perceptions of
what we teach



actual knowledge,
skills, and
attitudes students
develop program-
wide.

Inputs and Outcomes



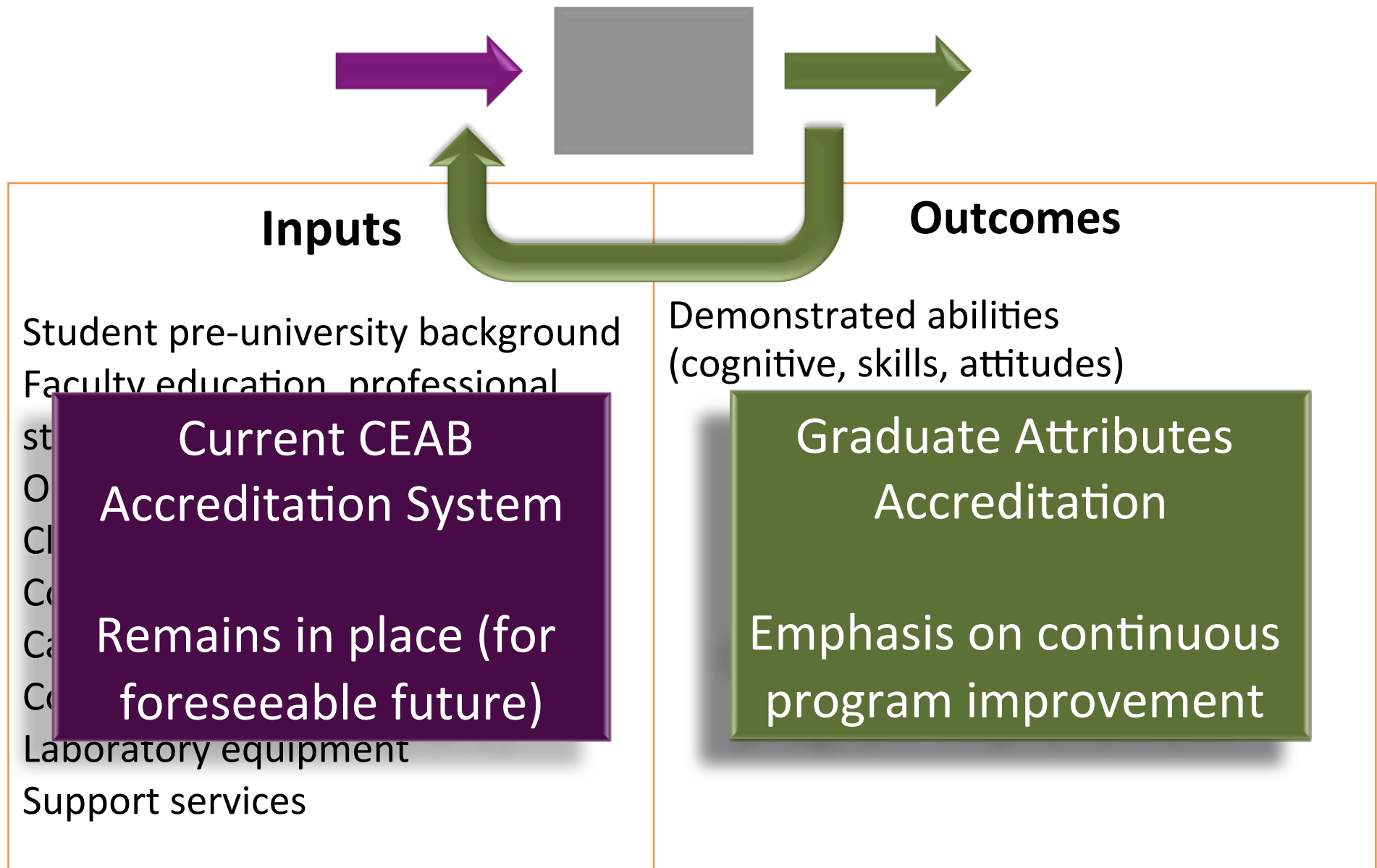
Inputs

Course materials (text, notes)
Student pre-university background
Faculty education, professional status
Ongoing faculty development
Class sizes
Content
Campus resources
Contact hours
Laboratory equipment
Support services

Outcomes

Demonstrated abilities
(cognitive, skills, attitudes)

Inputs and Outcomes



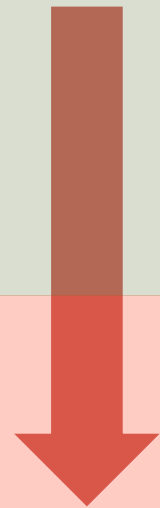
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**Program objectives
and indicators**



2

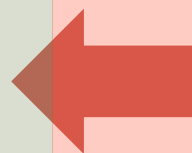
**Mapping the
curriculum**



**What do you want
to know about the
program?**

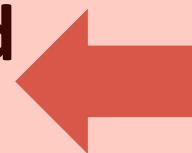
**Curriculum &
process
improvement**

5



**Analyze and
interpret**

4



Collecting data

3

What do you want to know about the program?

- Goal is NOT to collect loads of data
- Goal is to generate information

..... so you need to know the questions you are asking to plan your data collection.

12 Graduate Attributes

1. Knowledge base for engineering
2. Problem analysis
3. Investigation
4. Design
5. Use of engineering tools
6. Individual and team work
7. Communication skills
8. Professionalism
9. Impact on society and environment
10. Ethics and equity
11. Economics and project management
12. Lifelong learning

CEAB requirements include:

- a) **indicators** that describe specific abilities expected of students
- b) A **mapping** of where attributes are developed and assessed within the program
- c) Description of **assessment tools** used to measure student performance (reports, exams, oral presentations, ...)
- d) **Evaluation** of measured student performance relative to program expectations
- e) a description of the **program improvement** resulting from process

2012
Canadian Engineering Accreditation Board
Accreditation Criteria and Procedures

Bureau canadien d'agrément des
programmes de génie

Normes et procédures d'agrément

Assess lifelong learning

Lifelong learning

An ability to identify and address their own educational needs in a changing world in ways sufficient to maintain their competence and to allow them to contribute to the advancement of knowledge

Can this be directly measured?

Would multiple assessors be consistent?

Would assessments be meaningful?

Probably not, so more specific measurable *indicators* are needed.
This allows ***the program*** to decide what is important

Indicators: examples

Graduate attribute

Lifelong learning

An ability to identify and address their own educational needs in a changing world in ways sufficient to maintain their competence and to allow them to contribute to the advancement of knowledge

The student:

Critically evaluates information for authority, currency, and objectivity when referencing literature.

Identifies gaps in knowledge and develops a plan to address

Describes opportunities for future professional development.

Uses information ethically and legally to accomplish a specific purpose

Indicators




Leveled indicators (Queen's)

1. **Follow** a **provided** design process to design system, component, or process to solve an open-ended complex problem **as directed by a mentor**.
2. **Employ and apply** design processes and tools with emphasis on problem definition, idea generation and decision making **in a structured environment** to solve a multidisciplinary open-ended complex problem.
3. **Applies** **specified disciplinary technical knowledge**, models/simulations, and computer aided design tools and design tools **in a structured environment** to solve complex open-ended problems
4. **Selects, applies, and adapts** disciplinary technical knowledge and skills and design concepts to solve a complex **client-driven** open-ended problems

Sample indicators

- EGAD website has sample draft indicators from some programs, and links to other examples under “Additional Resources” page

Sample Indicators

University	Date	Document Title
	2012	• Sample Indicators
	2011	• Sample Leveled Indicators
	2011	• Attribute Tables as of November

<http://egad.engineering.queensu.ca>

Curriculum Mapping

Where are attributes/
indicators developed?

Where are attributes/
indicators assessed?

- This is important to ensure
 1. The program deliberately develops the attributes
 2. The program assesses attributes in appropriate times/courses
 3. Targeted program improvements can be made

Where can we assess students?

- Important to identify where students:
 - develop competency in attributes
 - are assessed:
 - a performance (e.g. oral presentation)
 - or artifact (e.g. a report, exam, assignment)
- Usually a program would:
 - Conduct surveys or formal mapping exercises to determine where attributes are being developed
 - Identify/select courses used to assess attributes

Assessment schedule and mapping

- Not required to assess every student
 - Graduate Attributes is not a “minimum path” assessment
 - Not required to track individual students
 - Can use sampling to gather representative data
- Not required to develop or assess in every course
- Not required to develop or assess in every year

Curriculum Mapping

- Mapping software
 - Kuali (open source, <http://www.kuali.org/>)
 - U Guelph developing Currickit (<http://currickit.wikispaces.com/>)
- Surveys
 - CDIO: Introduced, Developed, or Utilized (ITU)
 - Custom survey (e.g. UBC Grad Attribute survey, <http://tinyurl.com/EGADSurvey>)
- Informal discussions

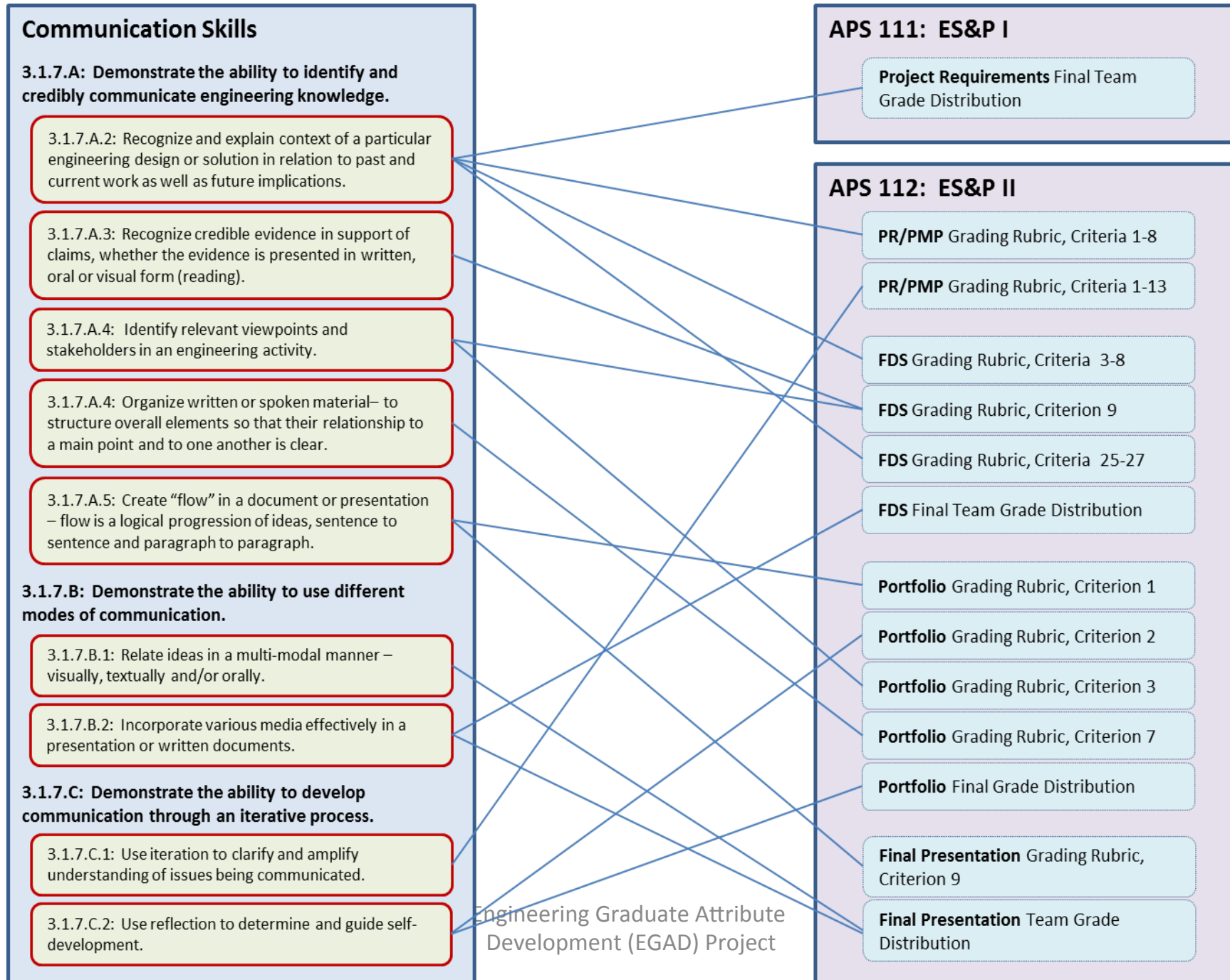
Example: Mapping to Courses (UBC)

Course	Number	1	2	3	4	5	6	7	8	9	10	11	12
		Knowledge Base	Problem Analysis	Investigation	Design	Engineering Tools	Individual / Team Work	Communication	Professionalism	Impact of Engineering	Ethics / Equity	Econ. / Project Management	Life-long Learning
APSC	150	I	I		I	I	I		I	U	I		I
MATH	100	E	U	I				U		I			I
MATH	101	E	U	I				U		I			I
MATH	152	E	I	E		E							I
PHYS	153	E	E	E	I	I	E	U	U	U	U	I	U
PHYS	170	E	E	U	I	U	I	I					
APSC	201	U	E	U	U	U	E	E	E		E	I	U
MATH	253	E	E	I	E		I	U		I	U		U
MATH	256	E	E	U	I	I							
MECH	220	E	I	U	U	E	U	I	I	I	I		I
MECH	221	E	E	E	I	E	U	U	I	I	I		I
MECH	222	E	E	E	U	E	U	U	I	I	I	I	I
MECH	223	E	E	E	E	E	E	U	U	E	I	E	I

Assessment Mapping to Courses (UBC)

Course		1 Knowledge Base										
Course	Number	Emphasis	Exams	Quizzes	Assignments	In-class	Reports	Project / lab	Presentations	No Assesmt	Other	Other description
MATH	100	E	X	X	X							
MATH	101	E	X	X	X							
APSC	150	I										
MATH	152	E	X	X	X		X	X				
PHYS	153	E	X	X	X	X	X					
PHYS	170	E	X	X	X	X						
APSC	201	U										
MECH	220	E	X	X	X			X				
MECH	221	E	X	X	X		X	X			X	Question / Answer sessions
MECH	222	E	X	X	X	X	X	X				
MECH	223	E	X	X	X	X	X	X	X		X	Prototype Demonstration
MATH	253	E	X	X	X	X						
MATH	256	E	X		X							

Example: Mapping to Assessments (UofT)



Terminology Check-In

Assessment tools

- Direct and Indirect

Key terms:

- Validity: does your assessment measure what it purports to measure?
- Reliability: improved using triangulation

Assessment Tools

How to measure learning against specific expectations?

- **Direct measures** – directly observable or measurable assessments of student learning
 - E.g. Student exams, reports, oral examinations, portfolios, concept inventories etc.
- **Indirect measures** – opinion or self-reports of student learning or educational experiences
 - E.g. grades, surveys, focus group data, graduation rates, reputation, etc.

Assessment Tools

Local written exam
(e.g. question on final)

Standardized written exam
(e.g. Force concept inventory)

Performance appraisal
(e.g. Lab skill assessment)

Simulation
(e.g. Emergency simulation)

Behavioural observation
(e.g. Team functioning)

Portfolios
(student maintained material)

External examiner
(e.g. Reviewer on design projects)

Oral exam
(e.g. Design projects presentation)

Oral interviews

Surveys and questionnaires

Focus group

Archival records
(registrar's data, records, ...)

Analytic Rubrics

Dimensions (Indicator)	Scale (Level of Mastery)			
	Not demonstrated	Marginal	Meets expectations	Exceeds expectations
Indicator 1	Descriptor 1a	Descriptor 1b	Descriptor 1c	Descriptor 1d
Indicator 2	Descriptor 2a	Descriptor 2b	Descriptor 2c	Descriptor 2d
Indicator 3	Descriptor 3a	Descriptor 3b	Descriptor 3c	Descriptor 3d

Reduces variations between grades (increase reliability)

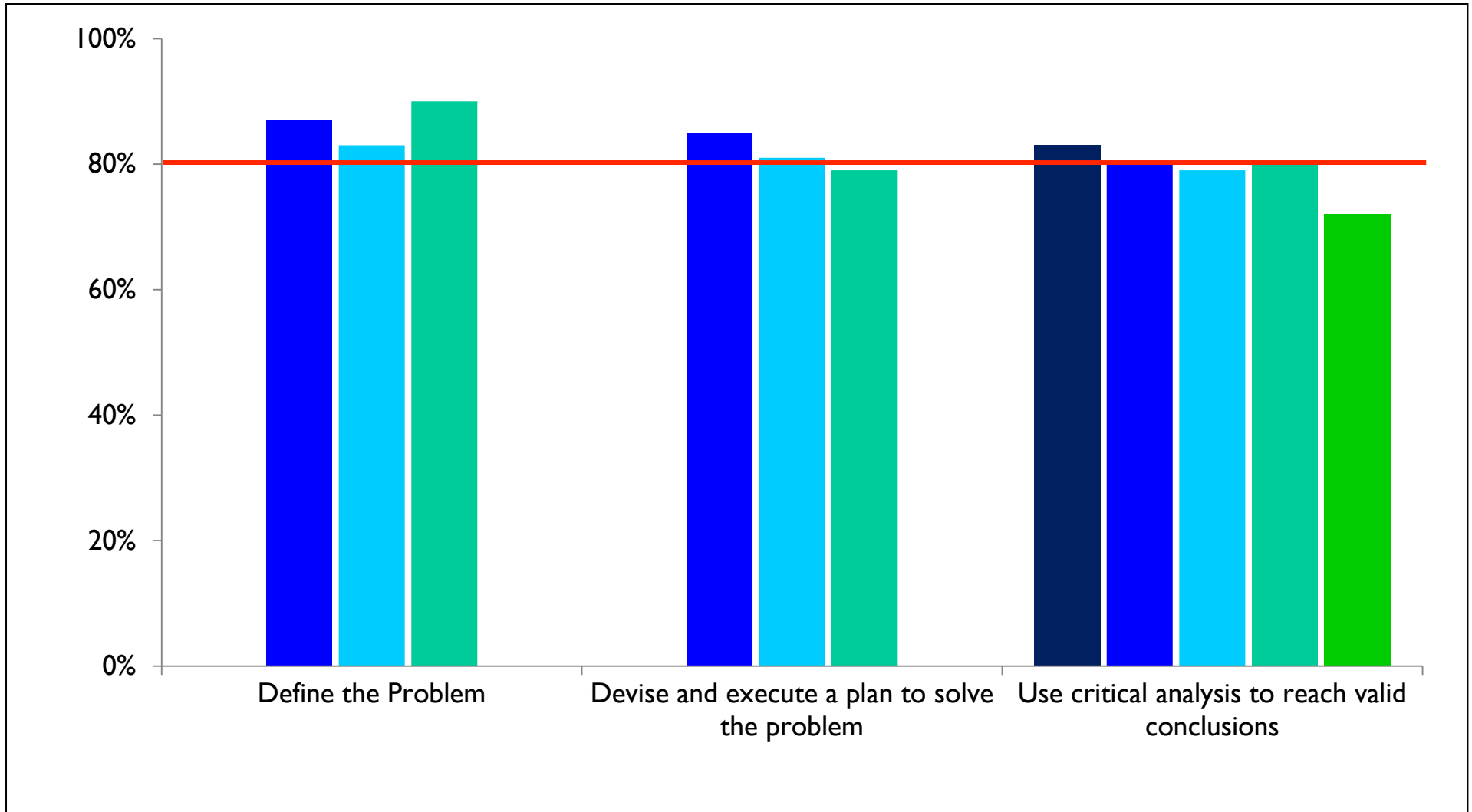
Describes clear expectations for both instructor and students
(increase validity)

Evaluation Reformatted as Rubric (UBC)

Criterion	Level of Mastery			
	Unacceptable 0	Below Expectations 1	Meets Expectations 2	Exceeds Expectations 3
2.1 Problem Identification	Team is NOT able to identify the parameter they are using the prototype to study.	Parameter studied is NOT directly relevant to project success.	Parameter studied is appropriate for project, AND the team is able to provide <i>some</i> justification why.	Parameter studied is appropriate for project, AND the team is able to provide <i>strong</i> justification why.
3.2 Investigation Design	Team has NOT built a prototype.	Prototyping method is NOT appropriate for the parameter being studied (i.e. will not yield desired data).	Prototyping method is <i>at least somewhat</i> appropriate for the parameter being studied; a simpler approach MAY exist	Prototyping method is appropriate for the parameter being studied, AND the team is able to <i>clearly</i> justify why the physical prototype used is superior to other physical or virtual prototypes.
3.3 Data Collection	No data collected; prototype does NOT work	The prototype works BUT data collection / analysis techniques are inappropriate.	Data collection and analysis are done appropriately AND data quality is <i>fair</i> .	Data collection and analysis are done appropriately AND data is of <i>high</i> quality.
3.4 Data Synthesis	No conclusions are drawn, OR inappropriate conclusions are drawn.	Appropriate conclusions are drawn from the data, BUT the team is NOT able to explain the how the data affects the project.	Appropriate conclusions are drawn from the data, AND the team is able to provide <i>some</i> explanation of how the data affects the project. Some implications are overlooked.	Appropriate conclusions are drawn from the data, AND the team is able to provide <i>strong and complete</i> explanation of how the data affects the project.
3.5 Analysis of Results	The team does NOT consider limitations or errors in the tests, or validity of the conclusions.	The team considers errors, limitations, and validity in the tests, BUT does NOT quantify errors or take appropriate action.	The team quantifies errors, and considers limitations and validity, AND takes action, BUT action is <i>limited</i> or somewhat inappropriate.	The team quantifies errors, and considers limitations and validity, AND is able to <i>justify</i> and take appropriate action.

Histogram for Communication (UofT)

Percentage of students who meet or exceed performance expectations in indicators



Assessment schedule

- Some programs are using a rolling 3 year cycle, e.g. divide 12 attributes into 3 groups (A, B, C)
 - Year 1: Gather data on group A
 - Year 2: Gather data on group B, analyze data and develop improvement for group A
 - Year 3: Gather data on group C, analyze data and develop improvement for group B, implement changes from group Aetc.
- Another approach: follow cohorts through program

Now that we have data... analyze and evaluate

- Remember: the driving question is “what do we want to know to improve our program?”, not “what does CEAB want us to do?”
- Not a “checklist” or “hoop jumping” exercise
- Organize data in a meaningful way that allows you to identify strengths, trouble spots, trends,...
- Look for how many students are meeting program expectations
- Look for validity and reliability in your assessments
- Some examples...

General advice

- Capitalize on what you're already doing: innovators, first adopters, experimenters
- Start from the question “what do we want to know to improve our program”, rather than “what does CEAB want us to do” – think of this as self-directed learning!
- Don't generate reams of data that you don't know what to do with: create *information*, not *data*
- Dean/chair support can help encourage large scale curriculum development

Summary: Analysis and interpretation

- Use measured data to evaluate how well students are meeting expectations
- Consider how valid and reliable data is
- What areas need to be strengthened?

Questions/comments?

End of workshop 1